



NEW ALTERNATIVES FOR CHILDREN, INC.

OPENING DOORS

TO CHILDREN WITH SPECIAL HEALTHCARE NEEDS

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Vocational Specialist

LETTER FROM THE EXECUTIVE DIRECTOR & BOARD PRESIDENT



Great success starts with a dream. NAC's dream is to be able to give the children in its care everything that each of us would want for our own children. NAC children and their families have a dream, too - to live a better life. Their participation is a key part of the success story. Without their perseverance and willingness to work with us, NAC's considerable resources wouldn't go nearly as far.

NAC truly does have exceptional resources, including one of the best Boards of Directors we could ever hope for. Their commitment to the work we do is unwavering. Our generous financial supporters endorse and sustain the high standards we set for ourselves and our outcomes. Our stellar staff is second to none, daily working major and minor miracles.



There's no doubt - 2011 was a difficult year. Funding from some quarters was reduced or eliminated even as we expanded services to meet the needs of our city's most vulnerable children and families. We took steps to maintain our financial stability and received significant support from grants and individuals. In spite of the challenges, it's been a very successful year in so many ways. We had a substantial number of adoptions, outstanding educational outcomes for our children, and saw considerable improvements in the health and mental health of our children and families. All of this equals permanency for medically fragile children.

Our work is possible because of the commitment to NAC and its work from friends like you. In 2011, you dreamt with us. We thank you, and our children and families thank you.

Sincerely,

A handwritten signature in cursive script that reads "Arlene Goldsmith".

Arlene Goldsmith, LCSW, PhD
Executive Director

A handwritten signature in cursive script that reads "Robert L. Friedman".

Robert L. Friedman
Board President

NAC WELCOMES ROBERT L. FRIEDMAN AS ITS NEW BOARD PRESIDENT

Bob Friedman, who has been on NAC's Board since 2005, became President of the Board in June 2011. Bob is a Senior Managing Director of The Blackstone Group. Before joining Blackstone in 1999, he had been a partner with Simpson Thacher & Bartlett for 25 years. Bob is a graduate of Columbia College and the University of Pennsylvania Law School. He currently serves as a Director of Axis Capital Holdings Limited, TRW Automotive Holdings Inc., Financial Guaranty Insurance Corporation, Orbitz Worldwide Inc., YRC Worldwide Inc., and various other charitable and educational Boards.



AGENCY HIGHLIGHTS

IN 2011, NAC

- Served 3,364 children and parents through its Child Welfare and Comprehensive Healthcare Center programs.
- Provided 52 types of programs and services to keep children safe and improve their quality of life.
- Received some of the highest evaluation scores from the Administration for Children Services (ACS) among all child welfare agencies in the areas of safety, permanency, and well-being of medically fragile children in foster care and preventive services.
- Expanded to include a new Family Treatment/ Rehabilitation Preventive Services Program for families struggling simultaneously with child safety risks, mental illness, and/or substance abuse.
- Initiated a new father's program - NAC Dads Can - with great success.
- Was featured in several media stories, including segments on CBS News on the NAC Kids Olympics and NAC Holiday Party, and two articles on NAC families in the NY Times Neediest Cases Fund Campaign.

3,364 children & parents served

OVERVIEW OF NAC PROGRAMS & SERVICES

Building on family strengths to keep medically fragile children safe and in nurturing, permanent homes

CHILD WELFARE PROGRAMS

Child Abuse and Neglect Prevention Program

- Special Medical Preventive Services
- Family Treatment/Rehabilitation Services

Foster Care & Adoption Program

- Special Medical Foster Care & Adoption Services
- Family Treatment Foster Care for children with dual medical and mental health issues
- Foster/Adoptive Homefinding Services

AFTERCARE PROGRAMS

Partners In Parenting (PIP) Post Preventive Program

Post Legal Adoption Network Program (PLAN)

BRIDGES TO HEALTH (B2H)

- Health Care Integration Services
- Intensive In-home Intervention Services

COMPREHENSIVE HEALTHCARE CENTER

Article 31 Mental Health Clinic

- Psychiatric and Psychological Diagnostic Assessments
- Parental Psychological Evaluations
- Individual, Family & Group Therapy
- Art, Music & Drama Therapies

Article 28 Medical Clinic

- Full-time Developmental Pediatricians & Nurses
- Developmental & Medical Evaluations
- Preventive Care & Education
- Medical Training
- Nutritional Services

INTERDISCIPLINARY PROGRAM SUPPORT SERVICES

Educational Services

- Educational Advocacy & Support Services
- Early Literacy Services
- Tutoring
- College Bound Program
- Parenting Skills Education

Youth Development Services

- Mentoring
- AdoptMent Mentoring
- Vocational Services
- Preparing Youth for Adulthood Services
- Alumni Services

Recreational Services

- Social Skills Building Groups
- Community Workshops and Activities
- Holiday Events
- NAC Kids Olympics
- Literacy for All Book Fair
- Pet Assisted Therapy
- Summer Recreation Groups and Activities
- Summer Camp Placement

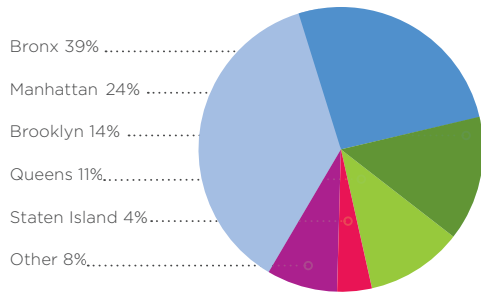
Referral, Advocacy, Emergency & Auxiliary Services

- Homelessness Prevention Services
- Afterschool and Recreational Referral
- GED & ESL Referral
- Benefits Advocacy
- Food, Clothing & Toy Banks
- Emergency Financial Assistance
- 24 hour Crisis Hotline

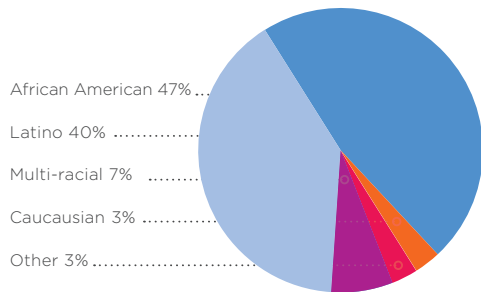
Transportation Services

- Door-to-Door Accessible Transportation

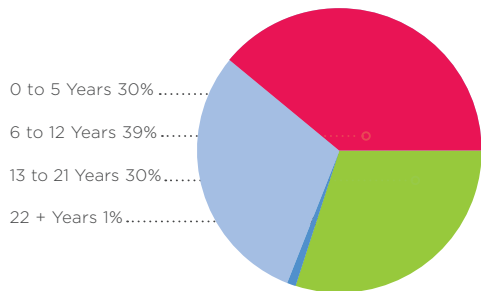
NAC FAMILIES by Geography



NAC CHILDREN by Ethnicity



NAC CHILDREN by Age



NAC CHILDREN & FAMILIES

NAC provided services to 2,364 children and 1,000 parents through its programs and services including the NAC Comprehensive Healthcare Center in 2011.

NAC serves children and families in the child welfare system with the greatest challenges and achieves extraordinary results. NAC families juggle a crushing load of issues, from poverty to homelessness, unemployment, substance abuse and domestic violence. Add to that the pressure of caring for a medically fragile child and it's understandable that, without NAC's comprehensive support, their lives could quickly deteriorate into crisis and chaos.

Diagnoses of NAC children include:

- Autism
- Cerebral palsy
- Spina bifida
- Renal failure
- Muscular dystrophy
- Traumatic brain injury
- Heart disease
- Diabetes
- Asthma
- Sickle cell anemia
- Cancer
- Down syndrome
- Burn victims
- HIV/AIDS
- Developmental disabilities
- Brittle bone disease

Clients Served by Program	Children	Families	Parents
Special Medical Preventive Services	554	200	
Special Medical Foster Care & Adoption	232	254	
Partners In Parenting (PIP)	162	64	
Post Legal Adoption Network (PLAN)	242	108	
Bridges to Health (B2H)	166	145	
Article 28 Medical Clinic	893	-	98
Article 31 Mental Health Clinic	102	-	72
Additional	13	30	

Program Highlights:

CHILD WELFARE PROGRAMS

SPECIAL MEDICAL PREVENTIVE SERVICES

You know what they say about an ‘ounce of prevention.’ It truly is worth a pound of cure. NAC’s Preventive Services was expanded in 2011 to include a Family Treatment/Rehabilitation (FT/R) program for families grappling concurrently with the risk of abuse/neglect and substance abuse and/or mental illness. All of NAC’s Preventive Services programs help struggling families keep medically fragile children and their siblings safely at home, preventing the need to place them in foster care. Birth families caring for one or more medically fragile children at home are besieged by multiple demands and challenges. Serious problems can easily become catastrophic. NAC’s intensive case management, clinical services, and comprehensive family support makes all the difference to these children and families.

SPECIAL MEDICAL FOSTER CARE & ADOPTION

NAC steps in with foster care tailored to meet the extraordinary needs and challenges of medically fragile children. What makes NAC one of the leading foster care agencies in New York is our commitment to finding and expediting nurturing permanent homes for children with significant medical and/or mental health challenges – via adoption or return to the birth family. Our Treatment Family Foster Care program expanded to serve more than double the capacity of children whose circumstances make them especially difficult to place: those with dual diagnoses of medical conditions combined with behavioral disorders and/or mental illness. NAC also finds homes for other hard-to-place children – teenagers, groups of siblings, and children with terminal illnesses. In 2011, 34 children were either adopted or reunified with their birth families. NAC children are most often adopted by their foster parents, so they don’t move from home to home. And our children virtually never age out of foster care without a family to call their own. At NAC, we make sure there’s a home – and a heart – for every child.

EDWIN AND MALACHI

Up until last year, five-year-old Malachi, born with a variety of disabilities, couldn’t speak or walk. He had five surgeries before his 5th birthday. After spending some time in a NAC **Foster Care** home, Malachi was reunited with his father, Edwin, at the age of 3. Father and son spent time in a homeless shelter before things started to turn around for them. Instead of running away from the daunting challenges he and his son faced, Edwin stepped up. NAC’s **Preventive Services** offered the support, encouragement, and training Edwin needed to gain new skills and confidence in his role as a parent. Edwin is working with NAC’s Vocational

Specialist on gaining new skills for employment, and has joined NAC’s group for fathers: **NAC Dads Can**. Learning how to care for Malachi’s significant medical needs has been the first step in Edwin’s journey toward becoming a stable and nurturing presence in his son’s life. Now in school, Malachi, who once had to be carried everywhere by his father, is running. “He gets faster every day,” says Edwin proudly. “I won’t be surprised if he runs the NYC Marathon one day.” With NAC’s ongoing support, Edwin is able to believe in himself, his son, and their future together. “My life, my job, is to be a father,” says Edwin.



“If NAC wasn't there, I don't know where me and my son would be today.”

Edwin, NAC father

Program Highlights:

AFTERCARE PROGRAMS

PARTNERS IN PARENTING (PIP)

In the spirit of “It takes a village,” Partners in Parenting (PIP) continued to provide coordinated services designed to support birth families who struggle with risk factors that contribute to child abuse and neglect. PIP is the “aftercare” step following Preventive Services, helping families to maintain the gains achieved in that program by enhancing family strengths; improving employability and employment options; supporting recovery from substance abuse and domestic violence; and coordinating services and resources. State funding for this program was completely eliminated for 2011. NAC drew upon generous private support so that we could continue to stick by our families for as long as they needed us.

POST LEGAL ADOPTION NETWORK (PLAN)

Families who adopt medically fragile children can tell you that the experience is profoundly rewarding. But they also face round-the-clock demands, which may be why adoptions of children with special needs fail 10-14% more frequently than others do. Not at NAC, though. NAC’s adoptive families stay together. That’s because of PLAN – an innovative program that stands alone in providing adoptive families of medically fragile children with comprehensive services that make it possible for them to make a commitment to a special needs child...and keep it.

VIVIAN

Vivian spent four years in foster care before being adopted by her foster mother Carol, a nurse. Vivian’s mix of diagnoses – bilateral pulmonary disease, asthma, reactive airway disease, and scoliosis – necessitated specialized care. She had a tracheotomy and a feeding tube and was characterized as ‘failure to thrive.’ As a nurse, Carol was the perfect choice to care for and become the “forever” mother to Vivian. After being adopted, the family

became part of PLAN, where they continue to receive vital support and services and where Vivian participates in **Drama Therapy**, NAC’s **College Bound** program and the **Alumni group**. Vivian will graduate from high school next year, and is making plans to apply to a variety of colleges including Johns Hopkins University, where she’d like to study neuroscience. Endings don’t get much happier – especially when they lead to new beginnings.



“I have many dreams. Going to a school like Johns Hopkins is just one of them. Some people say I won't make it. NAC says I can and that's why I love NAC.”

Vivian, age 17

Program Highlights:

HEALTHCARE & SUPPORT SERVICES

BRIDGES TO HEALTH (B2H)

A supplement to NAC's Foster Care and Adoption Services, B2H focuses on the most severely involved children in foster care. As one of a handful of B2H sites in NYC, NAC provides specialized support and social services for children in foster care who are medically fragile, have a developmental disability, or are severely emotionally disturbed. Such children require intensive levels of care, not to mention limitless reserves of patience and understanding. NAC's rock solid support and training for caregivers, along with specialized in-home medical and social services, helped give the most vulnerable kids a fighting chance at a meaningful life and a home of their own.

COMPREHENSIVE HEALTHCARE CENTER

Child-focused and family-friendly health and mental health care are offered on-site at NAC through a New York State licensed **Article 28 Medical Clinic** and licensed **Article 31 Mental Health Clinic**. Services are paid for by Medicaid and most managed care plans, or provided free of charge to NAC families unable to pay. What that means for NAC children and families is timely access to responsive quality health care. It also means efficient, coordinated care provided by practitioners who know, and care about, each and every client.

INTERDISCIPLINARY PROGRAM SUPPORT SERVICES

At NAC, we do everything we can to help children and families "be all that they can be." NAC's **Educational Services** team advocates for our children in the school system, making sure they get the accommodations and services that are rightfully theirs. NAC teens prepare for adulthood with **College Bound** and **Vocational Services, Mentoring, Tutoring, and Groups** on social and independent living skills. **Art, Music and Drama Therapies** allow for alternative and creative means of communicating and expressing feelings. **Homelessness Prevention** efforts keep the roof on, while our **Food, Clothing, and Toy Bank** provides the essentials — and extras — families need for a decent quality of life. Best of all, everything is under one roof, so the services our families need are likely to be just down the hall.



“ I am caring for four grandchildren under the age of 7. It’s been hard, but God put NAC in my life to help me with my children.”

Delis, Kinship Foster Parent

OUTCOMES

In 2011, NAC's Children...

...DIDN'T NEED FOSTER CARE

More than 98% (544) of the children receiving Preventive Services were spared the disruption and trauma of entering foster care - saving taxpayers \$22 million in public expense as a result.

...OR DIDN'T NEED IT FOR LONG

NAC's unique, compassionate approach to foster care enabled children with significant medical needs to be adopted or reunified safely with birth parents in shorter amounts of time than citywide averages. In 2011, 34 children were adopted or reunified and 56 were in pre-adoptive homes.

...WENT HOME FOR GOOD

Of the 404 children served in NAC's Aftercare PIP and PLAN Programs, no child entered or returned to foster care and PLAN continued its outstanding record of having no adoption dissolutions among families served since its inception in 1994.

...BREATHED EASIER

Hospitalizations and emergency room visits due to asthma were reduced by 64% for children receiving asthma care and prevention services through NAC's Comprehensive Healthcare Center.

...ATE HEARTIER

NAC's Food Bank provided nutritious groceries for nearly 1,100 children and 700 families.

...EXCELLED IN SCHOOL

Kids who received Educational Services at NAC had better high school graduation rates than city averages. 83.3% of these students in General Education, and 71.4% in Special Education, graduated or were on track for graduation from high school in 2011.¹

...WERE COLLEGE BOUND

NAC Kids Can make their college dreams come true. NAC's College Bound Program worked with 73 youth in high school and another 50 young adults currently in college, with 4 youth graduating from college in 2011.

¹ Reflects 17-19 year old NAC Education Services clients working towards Regents or Local High School Diplomas.

COST OF CARE

The specialized population NAC serves is the most expensive to neglect. By preventing long-term foster care, hospitalization, and/or institutionalization of at-risk medically fragile children, NAC saves taxpayers millions of dollars.



Cost of hospitalization of a child with a chronic medical condition

\$365,000 + annually



Cost of institutionalization of a child with a disability

\$185,000 - \$300,000 annually



Cost of providing Special Medical Foster Care for a child with a profound medical condition

\$40,000 annually



Cost of providing Special Medical Preventive Services for a family caring for one or more medically fragile children

\$13,000 annually



Cost of providing "aftercare" (NAC's PIP and PLAN programs) services for a family caring for one or more medically fragile children

\$5,500 annually

2011 FINANCIAL INFORMATION

NEW ALTERNATIVES FOR CHILDREN, INC. was funded by a variety of public sources in addition to generous private support from the Board of Directors, individuals, private foundations and corporate sponsorships. Public funding included the New York City Administration for Children's Services, New York State Office of Mental Health, and New York State Department of Health.

STATEMENTS OF FINANCIAL POSITION JUNE 30, 2011

ASSETS

Cash and Cash Equivalents	\$	415,355
Receivables from Government Agencies		1,832,041
Receivables from Contributions and Grants		820,304
Prepaid Expenses		495,112
Security Deposits		54,137
Fixed Assets (net of accumulated depreciation)		532,555
Other Assets		10,415
Total Assets	\$	4,159,919

LIABILITIES AND NET ASSETS

Accounts Payable and Accrued Expenses	\$	1,214,452
Line of Credit - Bank		450,000
Term Note Payable - Bank		74,127
Contract Advances		1,022,580
Total Liabilities	\$	2,761,159

NET ASSETS

Unrestricted	\$	504,605
Temporarily Restricted		894,155
Total Net Assets	\$	1,398,760
Total Liabilities and Net Assets	\$	4,159,919

A copy of New Alternatives for Children's most recent audited financial statement is available upon request.

AUDITORS

WeiserMazars LLP, 135 West 50th Street, New York, NY 10020

STATEMENTS OF ACTIVITIES JUNE 30, 2011

REVENUE

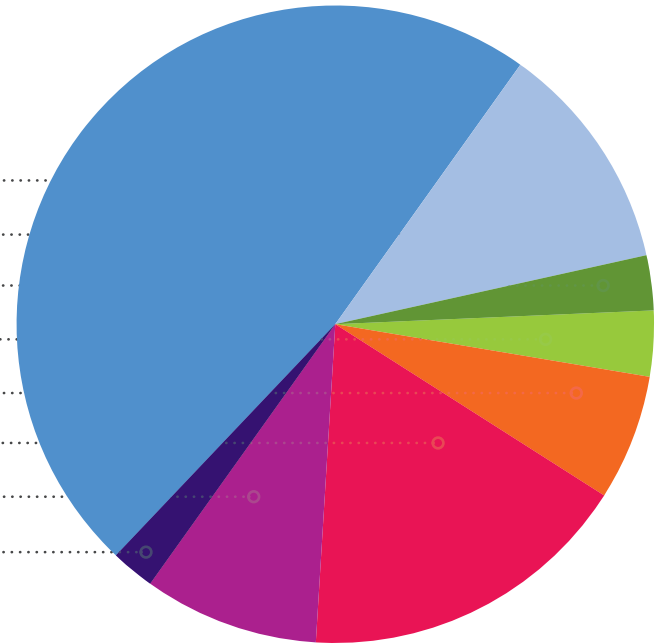
NYC Administration for Children's Services, Foster Care & Adoption	\$	5,790,553
NYC Administration for Children's Services, Preventive Services		1,674,316
NYC Administration for Children's Services (adjustment for prior year)		579,607
Foundations, Corporations and Individuals		2,187,541
Special Event		1,523,881
Elected Official's Discretionary Awards		38,500
Medicaid - Comprehensive Healthcare Center		292,377
Medicaid - Bridges to Health Services		3,178,787
Interest and Other Income		85,898
Total Revenue	\$	15,351,460

EXPENDITURES

Foster Care & Adoption/Therapeutic Foster Care	\$	7,545,984
Preventive Services		1,842,145
Post Legal Adoption Network (PLAN)		434,854
Partners In Parenting (PIP)		491,245
Comprehensive Healthcare Center (CHC)		1,044,801
Bridges to Health (B2H)		2,638,254
Management and General		1,394,765
Fund Raising		366,988
Total Expenses	\$	15,759,036
Excess of Expenses over Income	\$	407,576

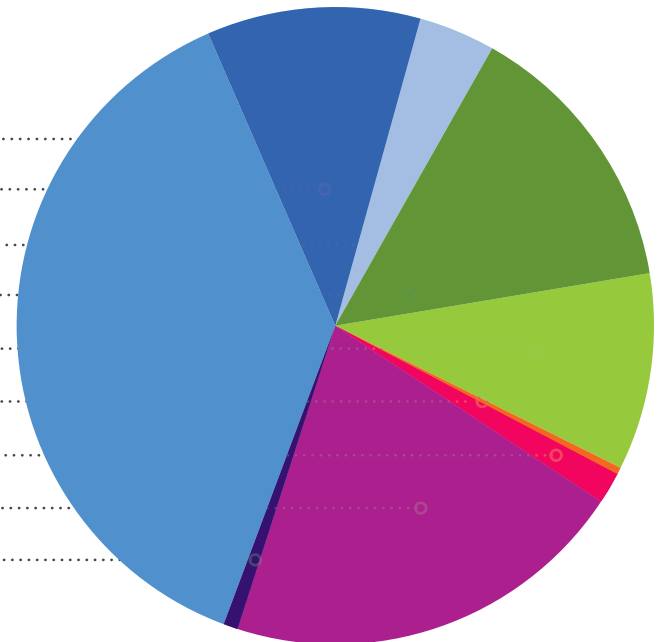
EXPENDITURES Year Ending June 30, 2011

Foster Care & Adoption 47.88%
Preventive Services 11.69%
Post Legal Adoption Network (PLAN) 2.76%
Partners in Parenting (PIP) 3.12%
Comprehensive Healthcare Center 6.63%
Bridges to Health (B2H) 16.74%
Management & General 8.85%
Fundraising 2.33%



REVENUE Year Ending June 30, 2011

NYC Administration for Children's Services, Foster Care & Adoption 37.72%
NYC Administration for Children's Services, Preventive Services 10.91%
NYC Administration for Children's Services, adjustment for prior year 3.77%
Foundations, Corporations and Individuals 14.26%
Special Event 9.92%
Elected Official's Discretionary Awards 0.25%
Comprehensive Healthcare Center (CHC) Medicaid 1.90%
Bridges to Health Services (B2H) Medicaid 20.71%
Interest and Other Income 0.56%



2011 CONTRIBUTORS

We are deeply grateful to all those who contributed to New Alternatives for Children during fiscal year 2011 and calendar year 2011 (7/1/10 – 12/31/11).

INDIVIDUALS

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